

The potential of formative assessment at work

ASEM

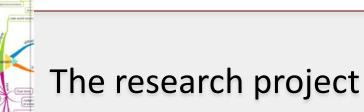
Workplace as a learning space 4th October 2016

Dr Helen Bound Head, Centre for Work and Learning Research and Innovation Division

> WE INSPIRE, ADVOCATE AND LEAD ADULT LEARNING AND PROFESSIONAL PRACTICE



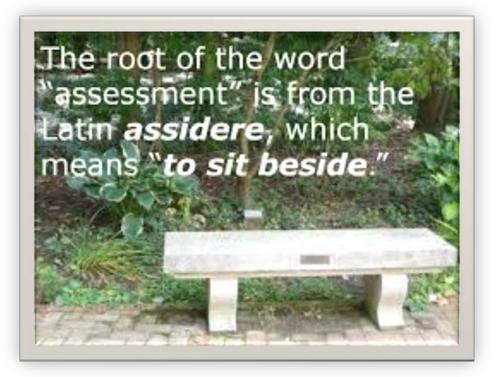
Learning & assessment – our assumptions





Tales from the field & the 'so what' factor.

Our assumptions



Learning and assessment: separate but entwined

Formative assessment

Assessment *for* learning

- Engaging participants to know:
 - What they are succeeding at what, why and how to improve
 - Continuous **dialogical** feedback from variety of sources





Giving

feedback

Context (spaces for learning & assessment)

- Type of work the vocation, profession
- Conditions and affordances for learning at work
 - Development capabilities available
 - Perspectives, understandings of L&A
 - Degree of challenge and discretionary power
- Learner agency and learning biography



Singapore Context

SkillsFuture

- Workplace-based learning
- Including IHLs

Training providers

- Most private for profit
- Engage adjunct (freelance) 'trainers' (adult educators)

Historical practices

- WSQ (CBT)
- Mainly classroom delivery

Assessment for the changing nature of work: Research questions

How can assessment **design** and **practices** be shaped to meet **changing policy** directions and **workforce development needs?**

- How do different contexts (e.g. different institutional policy contexts, their purposes including credentialing, discourses and practices) mediate assessment practices and decisions?
- 2. What are the current **experiences** of and **challenges** in assessment for learners, AEs, providers, and employers?
- 3. What factors enable and/or disable an establishment and practitioners in adopting leading practices in assessment?

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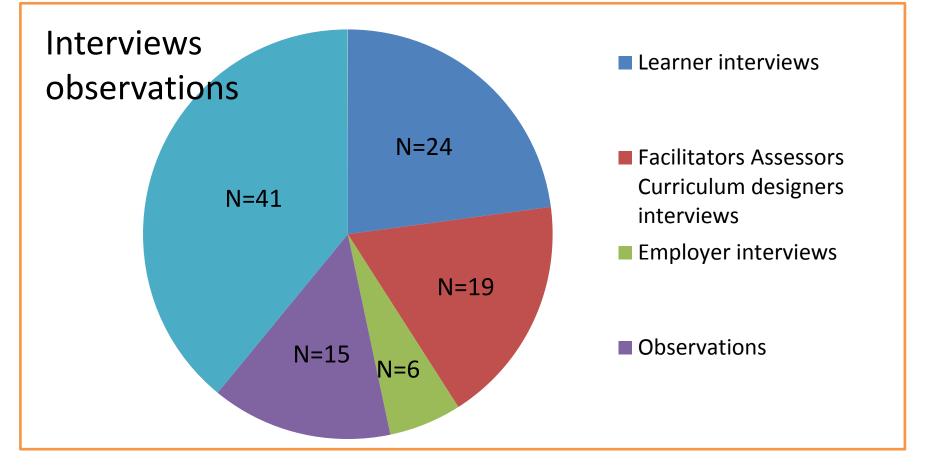
6 case studies

Case	Duration	Assessment activities
Workplace learning facilitators	10 months	Formative assessment from coaches; summative assessment through learning journal, enterprise report and final assessment interview; 70% attendance required.
New promotional menu items	4 weeks	Live cooking demonstration; close coaching by chefs; written feedback from chefs; site visits by chefs after launch of new menu items.
Rota commander	7 months	Simulated (evaluation) exercises; written theory tests; presentations.
Resident doctor	3 years	360 feedback, monthly evaluations, Mini-CEX, written exams.
Aircraft engineer	3 years	Individual Final Year Project; summative assessment through learning journal, FYP report & final presentation, written exams.
Certified IP Associate	1 week	Observation of basic skills by facilitator; formative assessment of problem solving exercises; written test involving a range of network problems to identify.

Types of data collected

Data points n=105

Semi-structured interviews, observations and curriculum documents, assessment artifacts



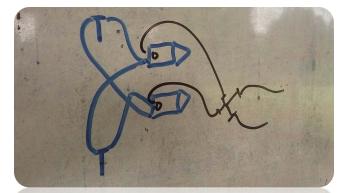
Tales from the field: Flash over training 5/11/15)



Exercise briefing; review; feedback



Dry run: instructor instructs trainees on entry procedure



Tactical schematic: pumps, bridging, hoses, nozzles



Into the compartment fire; 'smoke reading'

Tales from the field - Flash over training

- Identify symptoms of a flashover fire.
- Techniques to handle flashover fire in an enclosed environment – entry & exit procedures; smoke cooling; equipment handling i.e. nozzle control – 'pulsating', holding/aiming the nozzle, halfsquat position.
- Compartment fire **simulates the conditions**: intensity, heat, smoke and danger of flashover.
- 'So it's not just the 'theory' or watching a video. They are there so that they can smell the problem; see the magnitude (of the problem); realize how tired the men are; understand how difficult it is to control the entire scene...' (MAJOR W).
- **Embodied learning** see, smell, feel **to know**; bodily techniques to move, position, hold and handle (equipment). Mastery through experience and practice, practice, practice!

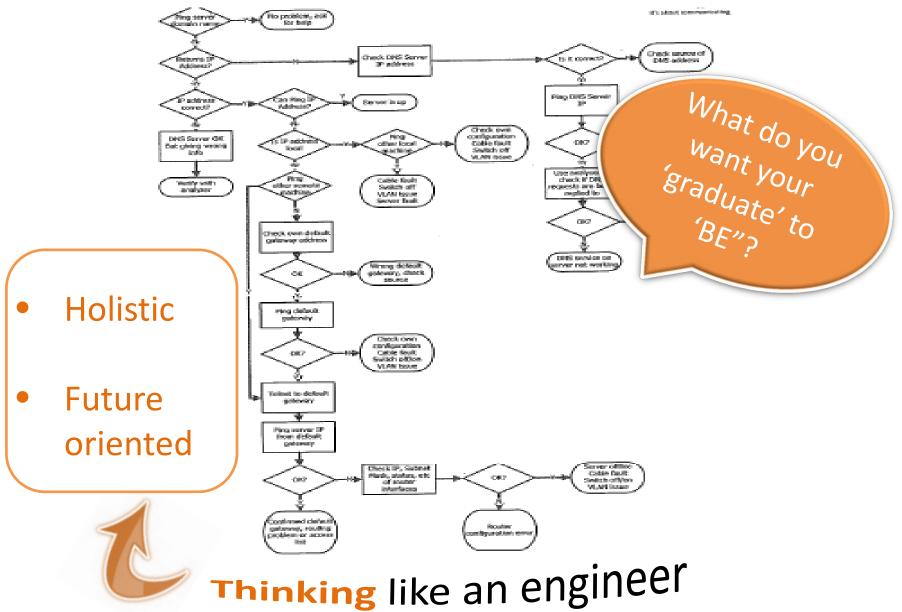
Insights

- Nature of fire-fighting knowledge/know-how is embodied rather than distinct or easily separable;
- Much of the knowing is demonstrated in the doing, and involves developing/cultivating capacities like awareness, responsiveness and fortitude.
- Shifts understanding of 'skill' as highly technicalized and de-contextualized to 'skill' as embodied learning, personal formation, systems of knowledge and forms of knowing.
- Modularized training package (planned, documented) → Integrated, summative-formative assessment during Final Exercise (in practice), suggests issue of 'alignment'.

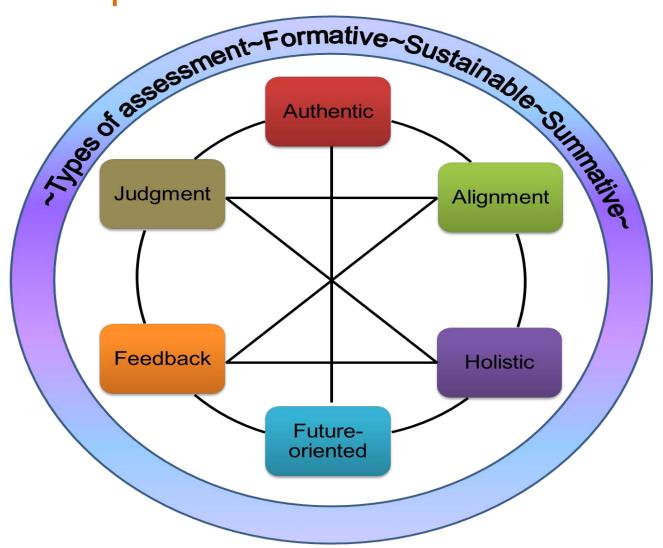
Implications for assessment

- Assessment needs to reflect the multifaceted and complex 'realities' of learning i.e. learning is no longer understood simply as mechanical processes of acquisition and transfer of knowledge and skills but encompasses notions of embodiedness, of knowing- 'Authenticity'; 'Future-Orientedness'.
- The integratedness of learning and know-how suggests that assessment be designed holistically. Yet the design of assessment is still premised on "traditional" dichotomies of mind-body, knowledge-skills, and theory-practice – 'Holism'; 'Alignment'.

Tales from the field: IT Network Engineers

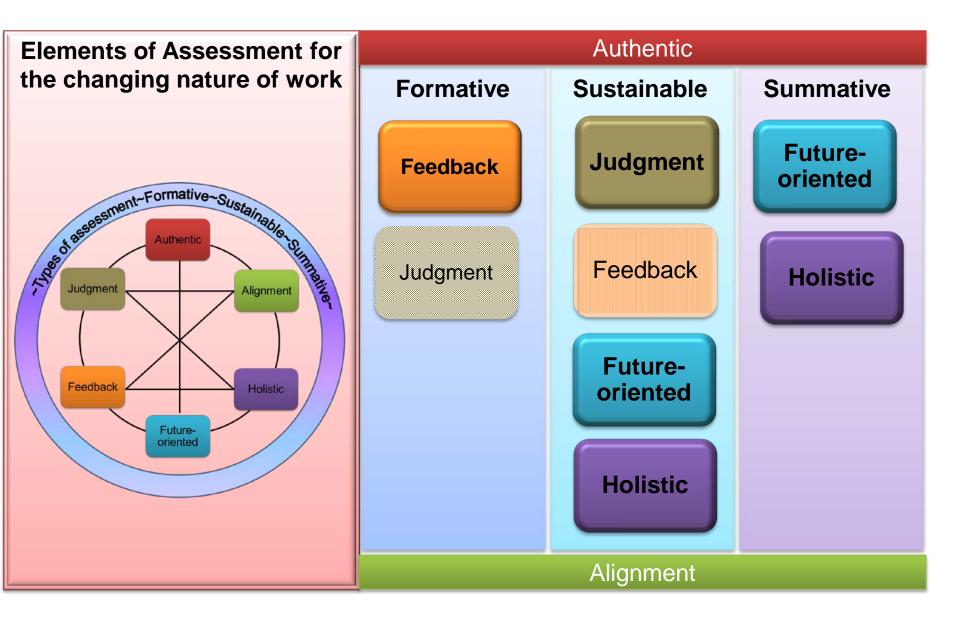


Our conceptual frame – from the data \leftrightarrow lit.



Elements of assessment for the changing nature of work

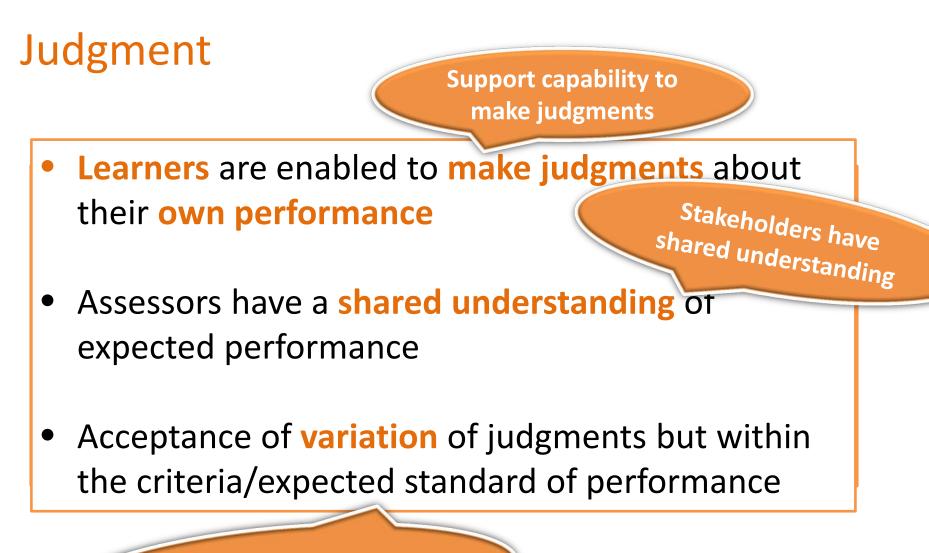
Our conceptual frame – from the data \leftrightarrow lit.



Feedback

"... the contribution of others to learning through assessment, and repositioning the notion of feedback **not as an act of information giving** to students, but as a **co-productive process** in which both students and others have key roles to play." (Boud & Soler, 2016, p.403)

- Helps/enables learners to improve and grow
- Provision of many opportunities to give and receive feedback
- Feedback is not limited to dialogue, includes interaction with texts, artefacts, etc.
- Key elements of good feedback/dialogue are:
 - "responsivity" &
 - "the attempt to achieve enhanced understanding"



Not same for everyone (CBT regime)

Formative assessment for work

Authentic
Feedback
Judgment
Aligned

Spaces for learning and assessment

In, through and for work

Affordances for learning and development

- Conditions for learning
- Challenge in the work
- Capability to support assessment for learning
 - Workplace pedagogies

Partnerships

- Enterprise-training provider/educational institution
- Shared intent or motive

Discussion

Change is a process, not an event.

Dimensions of assessment for the changing nature of work (1 of 3)

Authenticity:

- Uses, draws on and/or is embedded in real work practices
- Focuses on performance in various circumstances of work

 within the scope of the learning outcomes
- Enables learners' engagement.

Alignment:

- Program designers integrate assessment and learning
- There is consistency and connectedness between the espoused purposes, and learning activities and assessment

Dimensions of assessment for the changing nature of work (2 of 3)

Holistic:

- Courses integrate knowing, doing & thinking
- Outcomes, learning activities and assessment embody the complexity of work.
- Reflective of the interdependence between different aspects & 'wholeness' of work

Future-Orientedness:

 Readiness for work, ability to face future unknowns and new challenges beyond the course/training. Dimensions of assessment for the changing nature of work (3 of 3)

Feedback:

- Helps/enables learners to improve and grow
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Judgment:

- Learners are enabled to make judgments about their own performance
- Assessors have a shared understanding of expected performance
- Acceptance of variation of judgments but within the criteria/expected standard of performance